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### FY19 operating to statutory profit reconciliation

Full year ended 30 June 2019	Office & Industrial \$m	Retail \$m	Residential \$m	Corporate \$m	Total \$m
Property net operating income (NOI)	391	175	_	16	582
Development EBIT	125	6	219	_	350
Asset & funds management EBIT	19	_	_	1	20
Management & administration expenses	(17)	(13)	(18)	(55)	(103)
Earnings before interest and tax	518	168	201	(38)	849
Development interest costs	(4)	_	(38)		(42)
Other net interest costs	_	_	_	(101)	(101)
Income tax expense	_	_	_	(75)	(75)
Operating profit/(loss) after tax	514	168	163	(214)	631
Specific non-cash items					
Net gain on fair value of investment properties and IPUC <sup>1</sup>	442	74	_	_	516
Net gain/(loss) on financial instruments	5	_	_	(61)	(56)
Straight-lining of lease revenue	7	1	_	_	8
Amortisation of lease incentives and leasing costs	(59)	(17)	_	_	(76)
Share of net profit/(loss) of joint ventures relating to movement of non-cash items	4	_	_	(31)	(27)
Tax effect					
Tax effect of non-cash items	_	_	_	23	23
Profit/(loss) attributable to the stapled securityholders of Mirvac	913	226	163	(283)	1,019



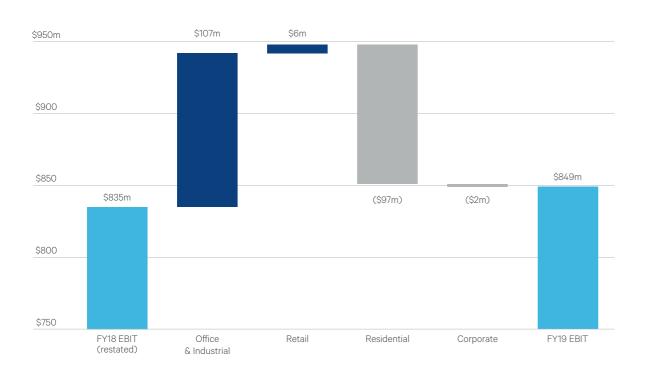
# FY18 operating to statutory profit reconciliation (restated)

Full year ended 30 June 2018	Office & Industrial \$m	Retail \$m	Residential \$m	Corporate \$m	Total \$m
Property net operating income (NOI)	348	175	_	18	541
Development EBIT	65	_	316	_	381
Asset & funds management EBIT	15	_	_	_	15
Management & administration expenses	(17)	(13)	(18)	(54)	(102)
Earnings before interest and tax	411	162	298	(36)	835
Development interest costs	(2)	_	(74)	_	(76)
Other net interest costs	_	_	_	(74)	(74)
Income tax expense	_	_	_	(77)	(77)
Operating profit/(loss) after tax	409	162	224	(187)	608
Specific non-cash items					
Net gain on fair value of investment properties and IPUC <sup>1</sup>	405	85	_	_	490
Net gain on financial instruments	9	_	_	13	22
Straight-lining of lease revenue	7	_	_	_	7
Amortisation of lease incentives and leasing costs	(46)	(16)	_	_	(62)
Share of net profit/(loss) of joint ventures relating to movement of non-cash items	5	_	_	19	24
Tax effect					
Tax effect of non-cash items	_	_	_	_	_
Profit/(loss) attributable to the stapled securityholders of Mirvac	789	231	224	(155)	1,089



### FY19 movement by segment

#### OPERATING EBIT BY SEGMENT - FY18 TO FY19



#### **OFFICE & INDUSTRIAL**

Higher EBIT contribution driven by strong NOI growth of 12%, significant development EBIT from Calibre, 477 Collins and South Eveleigh and higher fees from growth in assets under management to \$15bn

#### RETAIL

Solid 2.6% LFL NOI growth, rental income from recently completed South Village, development EBIT from Kawana offset by loss of NOI from the 50% divestment of Kawana in December 2017

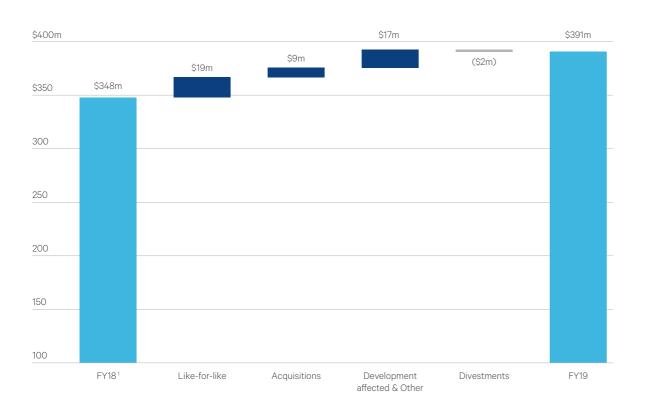
#### RESIDENTIAL

Lower EBIT contribution in line with expectations, driven by lower apartment lot settlements in FY19 compared to FY18. Achieved 2,611 lot settlements, higher than the >2,500 lot settlement target



### FY19 Office & Industrial segment reconciliation

#### OFFICE & INDUSTRIAL NOI SUMMARY - FY18 TO FY19



#### OFFICE & INDUSTRIAL EBIT SUMMARY

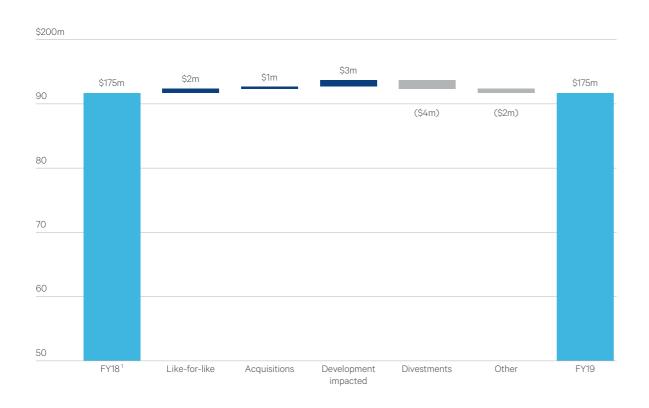
	FY19 \$m	FY18 <sup>1</sup> \$m
Property net operating income (NOI)	391	348
Development EBIT	125	65
Asset & funds management EBIT	19	15
Management & administration expenses	(17)	(17)
Earnings before interest and tax	518	411

1. FY18 has been restated. 8 AUGUST 19  $\,-\!-\!-\!42$ 



# FY19 Retail segment reconciliation

#### RETAIL NOI SUMMARY - FY18 TO FY19



#### RETAIL EBIT SUMMARY

	FY19 \$m	FY18 <sup>1</sup> \$m
Property net operating income (NOI)	175	175
Development EBIT	6	_
Asset & funds management EBIT	_	_
Management & administration expenses	(13)	(13)
Earnings before interest and tax	168	162

1. FY18 has been restated. 8 AUGUST 19  $\,-\!-\!-\!43$ 



### AFFO based on PCA guidelines

	FY19	FY18
	\$m	\$m
Operating profit after tax	631	608 <sup>1</sup>
Maintenance capex	(46)	(57)
Incentives	(90)	(100)
Utilisation of prior year tax losses	75	77
Adjusted funds from operations (AFFO)	570	528

1. FY18 has been restated. 8 AUGUST 19  $\,-\!-\! \,44$ 



### FY19 group management expense ratio (MER)

Full year ended 30 June 2019	Office & Industrial \$m	Retail \$m	Group \$m
Management & administration expenses	17	13	103
Investment properties (incl. IPUC)	7,071	3,441	10,640
Indirect investment (JVA's etc.)	605	3	1,251
Inventories	116	7	1,684
Group balance sheet assets	7,792	3,451	13,575
Group MER	0.22%	0.38%	0.76%
Balance sheet assets under management	7,792	3,451	13,575
External assets / third-party capital under management	7,158	1,068	8,738
Total assets under management	14,950	4,519	22,313
FY19 assets under management MER	0.11%	0.29%	0.46%
FY18 assets under management MER <sup>1</sup>	0.13%	0.30%	0.51%
% change	(15.4%)	(3.3%)	(9.8%)



# Finance costs by segment

FY19	Office & Industrial \$m	Retail \$m	Residential \$m	Corporate \$m	Group \$m
Interest expense net of impairment	15	1	34	101	151
Interest capitalised <sup>1</sup>	(15)	(1)	(13)	_	(29)
COGS interest	4	_	17	_	21
Borrowing costs amortised	_	_	_	4	4
Total interest and borrowing costs	4	_	38	105	147
Less interest revenue	_			(4)	(4)
Net interest and borrowing costs	4	_	38	101	143
FY18					
Interest expense net of impairment	13	1	56	82	152
Interest capitalised <sup>1</sup>	(13)	(1)	(26)	_	(40)
COGS interest	2	_	44	_	46
Borrowing costs amortised	_	_	_	3	3
Total interest and borrowing costs	2	_	74	85	161
Less: interest revenue	_	_	_	(11)	(11)
Net interest and borrowing costs	2	_	74	74	150

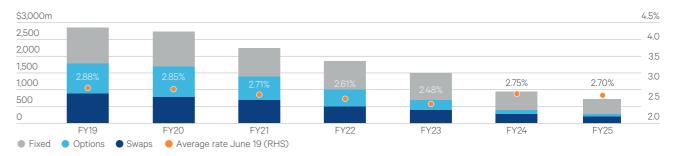
1. Relates to Residential and Commercial projects. 8 AUGUST 19  $\,-\!-\!-\!46$ 



### Debt & hedging profile

Issue / source	Maturity date	Total amount \$m	Amount drawn \$m
Bank facilities	Sep 2020	266	_
MTN VI	Sep 2020	200	200
Bank facilities	Feb 2021	100	_
Bank facilities	Sep 2021	325	_
Bank facilities	Feb 2022	100	_
Bank facilities	Sep 2022	250	_
USPP <sup>1</sup>	Dec 2022	220	220
MTN VII	Sep 2023	250	250
Bank facilities	Sep 2023	250	_
USPP1	Dec 2024	136	136
MTN - CEFC	Jan 2025	90	90
USPP1	Sep 2025	46	46
USPP1	Dec 2025	151	151
EMTN <sup>1</sup>	Mar 2027	501	501
USPP1	Sep 2027	249	249
EMTN <sup>1</sup>	Mar 2028	50	50
USPP <sup>1</sup>	Sep 2028	298	298
USPP1	Sep 2030	179	179
USPP1	Sep 2031	139	139
EMTN <sup>1</sup>	Dec 2031	118	118
USPP <sup>1</sup>	Sep 2032	181	181
USPP <sup>1</sup>	Mar 2034	120	120
USPP1	Sep 2034	84	84
USPP <sup>1</sup>	Sep 2039	100	100
Total		4,403	3,112

### FY19 HEDGING & FIXED INTEREST PROFILE AS AT 30 JUNE 2019 2



#### DRAWN DEBT MATURITIES AS AT 30 JUNE 2019



### **DRAWN DEBT SOURCES**

USPP	MTN	EMTN	BANK FACILITIE
51%	17%	22%	0%

<sup>1.</sup> Drawn amounts based on hedged rate not carrying value.

<sup>2.</sup> Includes bank callable swaps.



### Capital management metrics & liquidity profile

#### CAPITAL MANAGEMENT METRICS

	30 June 2019	30 June 2018
NTA	\$2.50	\$2.31
Balance sheet gearing <sup>1</sup>	20.5%	21.3%
Look through gearing	21.4%	22.2%
Total interest bearing debt <sup>2</sup>	\$3,112m	\$2,997m
Average borrowing cost <sup>3</sup>	4.8%	4.8%
Average debt maturity	8.5 yrs	6.8 yrs
Hedged percentage	92%	77%
Average hedge maturity	5.0 yrs	4.4 yrs
Moody's/Fitch credit rating	A3 / A-	A3 / n/a

#### LIQUIDITY PROFILE

As at 30 June 2019	Facility limit \$m	Drawn amount \$m	Available liquidity \$m
Facilities due within 12 months	_	_	_
Facilities due post 12 months <sup>4</sup>	4,403	3,112	1,292
Total	4,403	3,112	1,292
Cash on hand			134
Total liquidity			1,426
Less facilities maturing < 12 months <sup>4</sup>			_
Funding headroom			1,426

<sup>1.</sup> Net debt (at foreign exchange hedged rate) excluding leases/(total tangible assets - cash).

<sup>2.</sup> Total interest bearing debt (at foreign exchange hedged rate) excluding leases.

<sup>3.</sup> Includes margins and line fees.

<sup>4.</sup> Based on hedged rate, not carrying value, subject to rounding.



### NTA & securities on issue reconciliation

Net tangible assets	\$m
As at 1 July 2018	
Operating profit for the full year	631
Net gain on fair value of investment properties and IPUC	516
Net gain on fair value of investment properties included in equity accounted profit	_
Securities issued and bought during the period	608
Other net equity movements and non-operating items through profit and loss	(127)
Distributions <sup>1</sup>	(440)
As at 30 June 2019	9,764

Securities on issue	No. of Secur
As at 1 July 2018	3,709,610
FY16 LTP - ROIC vested in FY19	09 Aug 18 3,964
FY16 LTP - TSR vested in FY19	09 Aug 18 2,695
MGR Daily Share Buy-back	Aug Dec 18 (58,079)
FY19 EEP	05 Mar 19 430
MGR Securities Issued	04 Jun 19 252,525
As at 30 June 2019	3,911,14
Weighted average number of securities	3,695,838
NTA per security	\$



# Investment portfolio: key acquisitions & disposals

Acquisitions FY19 <sup>1</sup>	State	Sector	Acquisition price	Settlement Date
80 Ann Street, Brisbane <sup>2</sup>	QLD	Office	\$46m	August 2018
383 La Trobe Street, Melbourne	VIC	Office	\$122m	September 2018
Various lots 53 Walker Street & 97 Pacific Highway, North Sydney	NSW	Office	\$20m	Aug-Dec 2018
Amber (Building 3) and Indigo (Building 5), Sydney Olympic Park	NSW	Residential	\$26m	June 2019
Total			\$214m	

Disposals FY19	State	Sector	Sale price	Settlement date
_				
Total				

<sup>1.</sup> Additionally contracted land at Elizabeth Enterprise and Kemps Creek in Sydney, with deferred settlements/options whilst planning is underway.

Includes deferred settlement amount.



### Invested capital

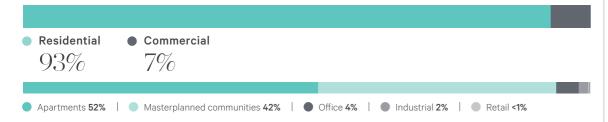
#### PASSIVE INVESTED CAPITAL

\$11,527m<sup>1</sup> | 87%



#### **ACTIVE INVESTED CAPITAL**

\$1,735m | 13%



#### RESIDENTIAL ACTIVE INVESTED CAPITAL<sup>2</sup>

### By product line

Apartments 55% | Masterplanned communities 45%

### By state

● NSW 44% | ● VIC 25% | ● WA 16% | ● QLD 15%

#### By structure

Capital efficient (JV, PDA, DMA) 74%100% Mirvac Balance sheet 26%

<sup>1.</sup> Invested capital includes investment properties, IPUC, JVA'S, inventories, other financial assets, loans and intangibles.

<sup>2.</sup> Includes capital invested in Development Agreement's, JVA, deferred land payments and loans.



# FY19 return on invested capital

	Office & Industrial \$m	Retail \$m	Residential <sup>2</sup> \$m	Group \$m
Profit for the year attributable to stapled securityholders	913	226	163	1,019
Add / (subtract):				
Development interest costs and other interest costs	4	_	38	143
Net gain on financial instruments	_	_	_	61
Income tax benefit	_	_	_	52
Total return	917	226	201	1,275
Investment properties	7,071	3,441	_	10,640
Inventories	116	7	1,561	1,684
Indirect investments	605	3	302	1,251
Less:				
Fund through adjustments (deferred revenue)	(40)	_	(191)	(231)
Deferred land payable	_	_	(51)	(51)
Non-controlling interests	_	_	_	(31)
FY19 total invested capital	7,752	3,451	1,621	13,262
1H19 total invested capital	7,475	3,396	1,613	12,705
FY18 total invested capital	6,776	3,236	1,540	11,778
Average invested capital 1	7,334	3,361	1,591	12,582
FY19 return on invested capital	12.5%	6.7%	12.6%	10.1%

<sup>1.</sup> Average over three reporting periods.

<sup>2.</sup> Residential ROIC does not include Build-to-Rent.

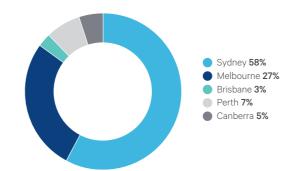




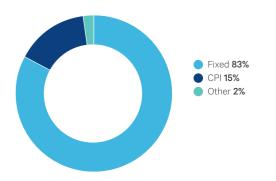
### Office: portfolio details

	FY19	FY18
No. of properties <sup>1</sup>	31	28
NLA	657,140 sqm	641,808 sqm
Portfolio value <sup>2</sup>	\$6,655m	\$5,718m
WACR	5.43%	5.69%
Property net operating income (NOI)	\$338m	\$302m <sup>3</sup>
Like-for-like NOI growth	5.7%	12.7%
Maintenance capex	\$19m	\$22m
Tenant incentives <sup>4</sup>	\$40m	\$52m
Occupancy (by area)	98.2%	97.5%
NLA leased	96,352 sqm	74,841 sqm
% of portfolio NLA leased	14.7%	11.7%
WALE (by area)	7.1 yrs	7.0 yrs
WALE (by income)	6.4 yrs	6.6 yrs

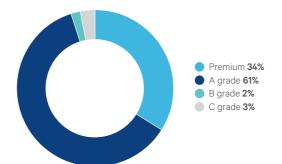




#### OFFICE RENT REVIEW STRUCTURE 6



### OFFICE DIVERSITY BY GRADE 5



<sup>1.</sup> Includes IPUC, but excludes properties being held for development.

<sup>2.</sup> Includes IPUC and properties being held for development.

<sup>3.</sup> FY18 has been restated.

<sup>4.</sup> Includes cash and fitout incentives.

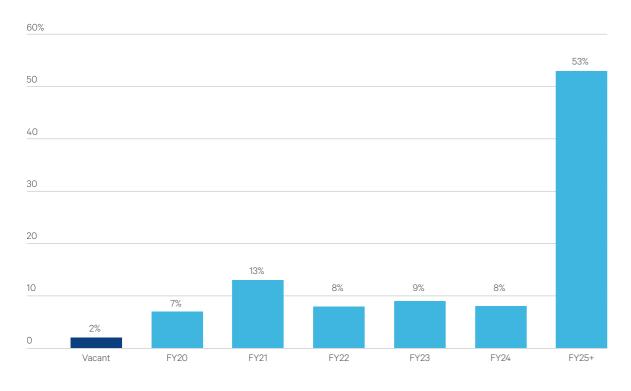
<sup>5.</sup> By portfolio value, excluding properties being held for development.

<sup>6.</sup> By income, excludes lease expiries.



### Office: leasing details

### OFFICE LEASE EXPIRY PROFILE 1



ice top 10 tenants²	Percentage <sup>3</sup>	Credit ratings
Government	15%	Aaa & Aa2 / AAA & AA+
Westpac	12%	Aa3 / AA-
Google Inc <sup>4</sup>	5%	Aa2/AA+
EY	4%	_
AGL Energy	3%	Baa2 / —
UGL Limited	2%	Baa2 / BBB
Sportsbet	2%	
John Holland	2%	_
PwC	2%	B2 / -
Wilson Parking	2%	_
al	49%	_
	Westpac Google Inc <sup>4</sup> EY AGL Energy UGL Limited Sportsbet John Holland PwC	Government       15%         Westpac       12%         Google Inc 4       5%         EY       4%         AGL Energy       3%         UGL Limited       2%         Sportsbet       2%         John Holland       2%         PwC       2%         Wilson Parking       2%

FY19 Leasing activity	Area	Leasing spread	Average incentive	Average WALE <sup>1</sup>
Renewals	66,136 sqm	10.8%	14.5%	11.6 yrs
New leases	30,216 sqm	20.5%	17.0%	6.0 yrs
Total	96,352 sqm	16.6%	15.6%	10.4 yrs

<sup>1.</sup> By income.

<sup>2.</sup> Excludes Mirvac tenancies.

<sup>3.</sup> Percentage of gross office portfolio income.

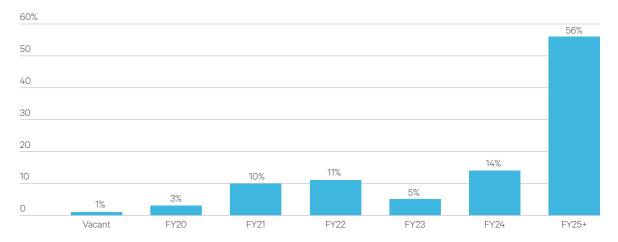
<sup>4.</sup> Direct lease to Fairfax, with Google subleasing until 2020.



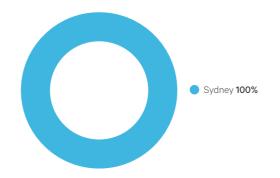
### Industrial: portfolio details

	FY19	FY18
No. of properties <sup>1</sup>	10	17
NLA	469,315 sqm	431,980 sqm
Portfolio value <sup>2</sup>	\$877m	\$809m
WACR	5.72%	6.19%
Property net operating income (NOI)	\$53m	\$46m <sup>3</sup>
Like-for-like NOI growth	7.8%	1.3%
Maintenance capex	\$0.4m	\$1m
Tenant incentives <sup>4</sup>	_	\$0.3m
Occupancy (by area)	99.7%	100.0%
NLA leased	91,700 sqm	52,337 sqm
% of portfolio NLA leased	19.5%	12.1%
WALE (by area)	8.9 yrs	8.8 yrs
WALE (by income)	7.7 yrs	7.1 yrs

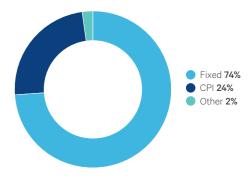
#### INDUSTRIAL LEASE EXPIRY 5



### INDUSTRIAL DIVERSIFICATION BY GEOGRAPHY 6



### INDUSTRIAL RENT REVIEW STRUCTURE 7



<sup>1.</sup> Excludes properties being held for development. Variance between FY18 and FY19 due to grouping of Calibre and Nexus into estates (FY18 comparable of 10 assets).

<sup>2.</sup> Includes properties being held for development.

<sup>3.</sup> FY18 has been restated.

<sup>4.</sup> Includes cash and fitout incentives.

<sup>5.</sup> By income

<sup>6.</sup> By portfolio value, excluding assets held in funds.

<sup>7.</sup> By income, excludes lease expiries.



### Office & Industrial: developments

	Sector Area	Pre-leased <sup>1</sup> Ownership %		Estimated		Estimated costs to complete cost store cost cost cost cost cost cost cost cost	Estimated project timing			
Active pipeline			Pre-leased <sup>1</sup> %	value on completion <sup>2</sup>			FY20	FY21	FY22	
Office										
South Eveleigh, Sydney	Office	93,600 sqm <sup>5</sup>	33%	100%	\$1,018m	\$81m	6.4%			
477 Collins St, Melbourne	Office	56,800 sqm	50%	94%	\$851m	\$133m	6.4%			
Locomotive Workshop, Sydney	Office	30,800 sqm <sup>6</sup>	100%	87%	\$395m	\$277m	5.6%			
80 Ann St, Brisbane	Office	57,800 sqm	50%	74%	\$829m	\$305m	5.6%			
Total		239,000 sqm		90%	\$3,093m	\$796m				

6. Office component 22,700 sqm, retail component 8,100 sqm.

8 AUGUST 19 — 57

<sup>1. %</sup> of Office & Industrial space pre-leased, including heads of agreements.

<sup>2.</sup> Represents 100% of expected development end value based on agreed cap rate.

<sup>3.</sup> Expected costs to complete based on Mirvac's share of cost to complete.

<sup>4.</sup> Expected yield on cost including land and interest.

<sup>5.</sup> Represents CBA office commitment.

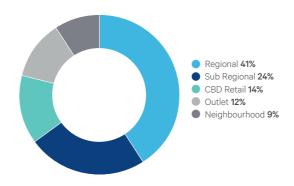




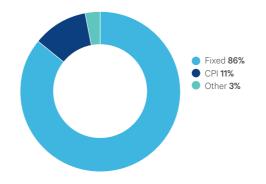
### Retail: portfolio details

	FY19	FY18
No. of properties	17	17
GLA	437,899 sqm	419,262 sqm
Portfolio value	\$3,441m	\$3,223m
WACR	5.41%	5.49%
Property net operating income (NOI)	\$175m	\$175m <sup>1</sup>
Like-for-like NOI growth	2.6%	3.0%
Maintenance capex	\$27m	\$34m
Tenant incentives <sup>2</sup>	\$13m	\$11m
Occupancy (by area)	99.2%3	99.2%
GLA leased	61,939 sqm	66,551 sqm
% of portfolio GLA leased	13.8%	15.5%
WALE (by income)	4.1 yrs	3.8 yrs
WALE (by area)	5.1 yrs	4.8 yrs
Specialty occupancy cost	15.5%	15.3%
Total comparable MAT	\$2,934m	\$2,693m
Total comparable MAT productivity <sup>4</sup>	\$9,627/sqm	\$9,901/sqm
Total comparable MAT growth	2.7% 5	3.1%
Specialties comparable MAT productivity <sup>4</sup>	\$10,063/sqm	\$10,085/sqm
Specialties comparable MAT growth	2.0%	3.7%
New leasing spreads	3.4%	0.5%
Renewal leasing spreads	0.1%	2.9%
Total leasing spreads	1.0%	2.3%

#### RETAIL DIVERSITY BY GRADE 6



### RETAIL RENT REVIEW STRUCTURE 7



7. By income, excludes lease expiries.

8 AUGUST 19 — 59

<sup>1.</sup> FY18 has been restated.

<sup>2.</sup> Includes cash and fitout incentives.

<sup>3.</sup> Excludes South Village Shopping Centre which has an income guarantee.

<sup>4.</sup> Impacted by change in comparable basket.

<sup>5.</sup> Total Comparable MAT sales growth would equate to approximately 2% adjusting for major Supermarkets and DDS categories reporting 53 weeks of sales.

<sup>6.</sup> By portfolio value as per PCA classification.



### Retail: sales by category

Retail sales by category	FY19 Total MAT	FY19 Comparable MAT growth	FY18 Comparable MAT growth
Supermarkets	\$1,181m	4.4%	1.7%
Discount department stores	\$273m	4.5%	6.2%
Mini-majors	\$550m	(0.5%)	5.8%
Specialties	\$1,209m	2.0%	3.7%
Other retail	\$222m	4.0%	(3.4%)
Total	\$3,435m	<b>2.7%</b> <sup>1</sup>	3.1%

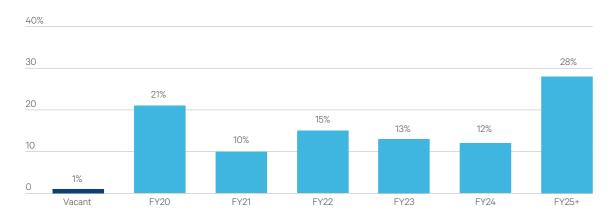
Specialty sales by category	FY19 Total MAT	FY19 Comparable MAT growth	FY18 Comparable MAT growth
Food retail	\$138m	2.4%	0.0%
Food catering	\$346m	1.5%	7.3%
Jewellery	\$30m	(4.1%)	2.3%
Mobile phones	\$40m	(2.3%)	5.7%
Homewares	\$44m	13.1%	(2.7%)
Retail services	\$132m	4.2%	8.5%
Leisure	\$48m	(2.3%)	(0.2%)
Apparel	\$324m	1.8%	3.0%
General retail	\$107m	1.7%	(1.4%)
Total specialties	\$1,209m	2.0%	3.7%

Specialty metrics	FY19	FY18
Comparable specialty sales	\$10,063/sqm	\$10,085/sqm
Comparable specialty occupancy costs	15.5%	15.3%

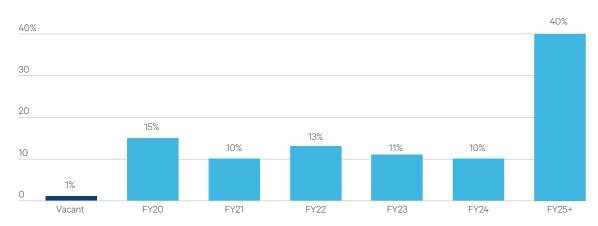


### Retail: lease expiry profile & top 10 tenants

#### RETAIL LEASE EXPIRY PROFILE - BY INCOME



### RETAIL LEASE EXPIRY PROFILE - BY AREA



Ret	ail top 10 tenants	Percentage <sup>1</sup>	Credit ratings
1	Coles Group Limited	6%	BBB+ / Baa1
2	Wesfarmers Limited	4%	A-/A3
3	Woolworths Group Limited	3%	BBB / Baa2
4	ALDI Food Stores	2%	_
5	Audi AG	2%	BBB+/A3
6	Event Cinemas	2%	_
7	Cotton On Group	1%	_
8	Australian Pharmaceutical Industries	1%	_
9	Virgin Group	1%	B+ / B2
10	Westpac Banking Corporation	1%	AA-/Aa2
Tot	al	23%	_

1. Percentage of gross retail portfolio income. 8 AUGUST 19 —— 61



### Retail: developments

	_				Estimated	Estimated	Estimated	Estimated p	project timing
Committed Pipeline	Development area	Incremental GLA	Ownership	Area % Pre-leased	project cost 1	cost to complete 1	yield on cost	FY20	FY21
Toombul – Entertainment & Dining Precinct	4,500 sqm	1,600 sqm	100%	85%	\$43m	\$25m	>6.0%		
Moonee Ponds Central – Dining & Managed Parking	600 sqm	_	100%	63%	\$9m	\$8m	6.5%		
Orion Springfield Central – Timezone, ALDI & Food Court	2,900 sqm	1,500 sqm	100%	95%	\$11m	\$11m	>5.0%		
275 Kent St – Ground Floor Retail <sup>2</sup>	480 sqm	_	50%						
South Eveleigh – Ground Floor Retail and Locomotive Workshop <sup>2,3</sup>	10,100 sqm	10,100 sqm	33.3% / 100%						
Total	18,580 sqm	13,200 sqm			\$63m	\$44m	>6.0%		

### Future development & repositioning pipeline

Birkenhead Point Brand Outlet

Broadway Sydney

Greenwood Plaza

Harbourside

Moonee Ponds Central

Orion Springfield Central

Rhodes Waterside

Stanhope Village

Toombul

<sup>1.</sup> Mirvac's ownership interest.

<sup>2.</sup> Retail component managed by retail business, recognised on Office balance sheet.

<sup>3.</sup> See slide 57 for additional disclosure.





### Residential: market overview

#### Mirvac pipeline 1

#### **SYDNEY**

- > Price stabilisation in established market, positive shift in confidence and strengthening market indicators<sup>1</sup>
- > Economic activity has moderated but job growth sound with June unemployment at 4.2% in Sydney; record infrastructure spending of \$93b over next four years
- > Market undersupply expected from FY21 with annualised unit approvals down 46% from peak and population gains remaining above long-term average levels 5
- > Tighter lending standards remaining but pre-conditions for recovery in established market underway with improved borrowing capacity and serviceability

# 26% NSW

#### MFI BOURNE

- > Similar to Sydney, established market pricing has bottomed with lifts in auction clearance rates and sentiment 1
- > Melbourne remains Australia's fastest growing city with 2.5% over FY18 6; forecast to remain above national average at 2.2% 7 pa over next decade
- > Australia's strongest state economy with employment growth running at 3.9% and unemployment below national average; Record infrastructure spend of \$53b next four years
- > Undersupply to become evident through FY20 with annualised approvals down 55% for units from peak and detached housing pipeline also reducing

# 52% VIC

#### **BRISBANE**

- > Net migration now at the strongest levels since 2012 with solid gains to inner and middle ring Brisbane 6
- > Rental market now tight with vacancy ~2.5% 9 and rental growth resuming in select areas contributing to better rental yield profile for units
- > MPC markets recording relatively balanced supply/demand fundamentals with ratio of sales to releases holding at neutral levels 10



#### **PERTH**

- > Economic activity still subdued 11, however higher commodity prices and an expected uplift in resource investment 12 will provide some support
- > Established market metrics still soft <sup>13</sup>, however MPC sales and prices generally stable <sup>10</sup>, albeit low levels
- > Construction and new approvals continue to move lower 4; both rental vacancy and rents have improved 14.

7% WA

<sup>1.</sup> CoreLogic Hedonic Index July, CoreLogic Market Trends & Auction Clearance Rates, Westpac-Melbourne Institute Housing Confidence. 2. ABS Labour Force, Cat 6202.0. 3. NSW Government Budget Papers, 2019-20. 4. ABS Building Approvals, Cat 8731.0, June 2019. 5. ABS Demographic Statistics, Cat 3101.0, Dec 18. 6. ABS Regional Population Growth, Cat 3218.0. 7. Victoria In the Future July 2019, 10 years to 2026. 8. VIC Government Budget Papers, 2019-20. 9. SQM Research, June 2019.

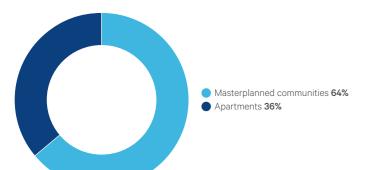
<sup>10.</sup> Research4, National Land Survey Programme, June 2019. 11. ABS Australian National Accounts: National Income, Expenditure and Product, Cat 5206.0, March 2019. 12. ABS Private New Capital Expenditure and Expected Expenditure, Cat 5625.0, March 2019. 13. CoreLogic Market Trends, April 2019. 14. Real Estate Institute of Western Australia, June 2019. 15. Based on Mirvac's share of expected future revenue.



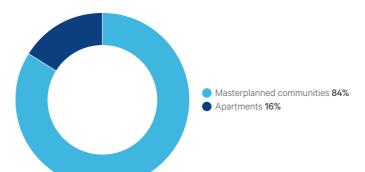
### Residential: pipeline positioning

### 27,992 PIPELINE LOTS

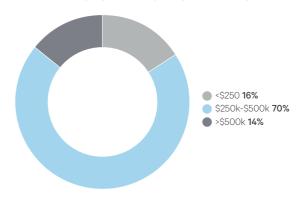
SHARE OF EXPECTED FUTURE REVENUE BY PRODUCT<sup>1</sup>



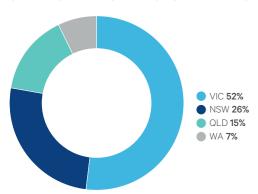
PIPELINE LOTS BY PRODUCT



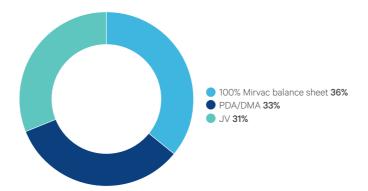
PIPELINE LOTS BY PRICE POINT - MASTERPLANNED COMMUNITIES



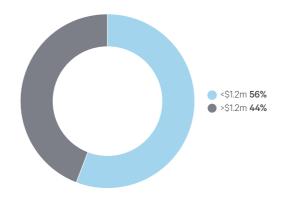
SHARE OF EXPECTED FUTURE REVENUE BY GEOGRAPHY<sup>1</sup>



PIPELINE LOTS BY STRUCTURE



PIPELINE LOTS BY PRICE POINT - APARTMENTS



1. Mirvac share of forecast revenue. 8 AUGUST 19  $-\!-\!-$  65



### Residential: masterplanned communities pipeline (major projects)

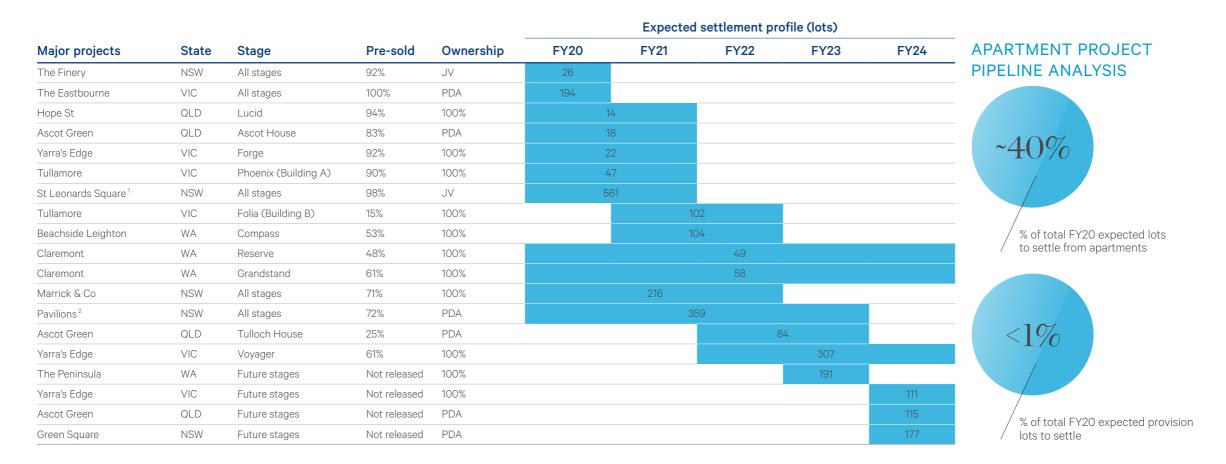
#### **Expected settlement profile (lots)** Major projects State Stage Ownership Type **FY20 FY21 FY22** FY23 FY24 WA 100% Land Osprey Waters Multiple stages QLD 100% House & Land Everton Park Multiple stages 100% Arana Hills OLD Multiple stages House & Land Moorebank NSW Multiple stages PDA House VIC Tullamore Multiple stages 100% House & Land 100% NSW Multiple stages House & Land Crest Waverley Park VIC House & Land Multiple stages 100% Madox WA Multiple stages 100% Land Gainsborough Greens QLD Multiple stages 100% House & Land Iluma Private Estate WA Multiple stages 100% Land 472 One71 Baldivis WA Multiple stages 100% House & Land Everleigh QLD Multiple stages 100% Land JV 1.114 NSW House & Land Googong Multiple stages Olivine VIC Multiple stages 100% & DMA Land Woodlea VIC Multiple stages JV Land The Fabric, Altona North VIC 100% House Multiple stages Menangle NSW Multiple stages PDA Land 472 Henley Brook WA Multiple stages 100% Land 541 Marsden Park North NSW PDA Multiple stages Land Smith's Lane VIC Multiple stages 100% Land

### MASTERPLANNED COMMUNITIES PROJECT PIPELINE ANALYSIS





### Residential: apartments pipeline (major projects)



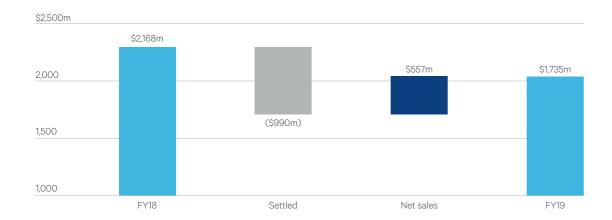
<sup>1.</sup> Includes 34 retail/commercial strata lots.

<sup>2.</sup> Excludes build-to-rent lots.



### Residential: pre-sales detail

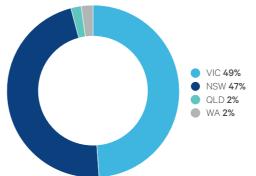
### RECONCILIATION OF MOVEMENT IN EXCHANGED PRE-SALES CONTRACTS TO FY19



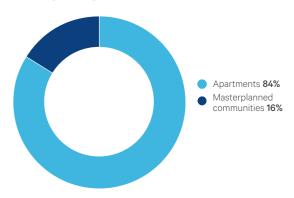


- > Exchanged pre-sales less than one year old ~15%
- > Exchanged pre-sales less than two years old ~32%
- > Apartment pre-sales <\$1m ~31%
- > Masterplanned communities pre-sales <\$1m ~80%

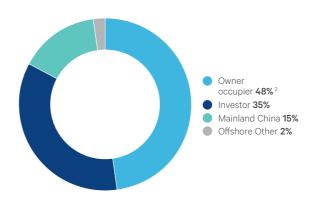
### PRE-SALES BY GEOGRAPHY



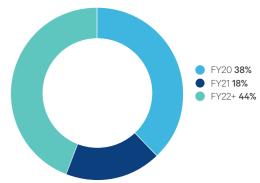
#### PRE-SALES BY TYPE



### PRE-SALES BY BUYER PROFILE 1



### PRE-SALES EXPECTED FIRB ROLL-OFF APARTMENTS



<sup>1.</sup> Buyer profile information approximate only and based on customer surveys.

<sup>2.</sup> Includes first home buvers.



### Residential: FY19 acquisitions & additional pipeline projects

Project	State	Ownership	No. of lots <sup>1</sup>	Product type	Estimated settlement commencement	
Acquisitions / Agreements						
Henley Brook	WA	100%	562	Masterplanned communities	FY21	
Wantirna South	VIC	PDA	1,717	Masterplanned communities	FY25	
Total acquisitions			2,279			
Additional pipeline projects						
Menangle	NSW	PDA	373	Masterplanned communities	FY21	
The Fabric, Altona North	VIC	100%	420	Masterplanned communities & apartments	FY21	
Total additional pipeline projects			793			
Total acquisitions and additional pipeline proje	ects		3,072			

1. Subject to planning approvals. 8 AUGUST 19 —— 69



### Residential: FY20 expected major releases

FY20 expected major releases <sup>1</sup>	State	Туре	Approximate lots <sup>1</sup>
Woodlea	VIC	Masterplanned communities	240
Green Square	NSW	Apartments	151
Smith's Lane	VIC	Masterplanned communities	140
Googong	NSW	Masterplanned communities	123
Olivine	VIC	Masterplanned communities	121
Gainsborough Greens	QLD	Masterplanned communities	94
Ascot Green	QLD	Apartments	84
Crest	NSW	Masterplanned communities	80
Moorebank	NSW	Masterplanned communities	68
The Fabric, Altona North	VIC	Masterplanned communities	63

1. Subject to planning approvals and market demand. 8 AUGUST 19 — 70

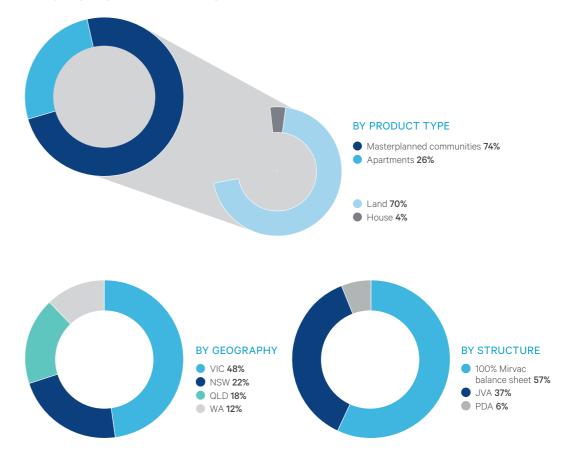


### Residential: FY19 settlements

### 2,611 LOT SETTLEMENTS CONSISTING OF:

	Apartments		Masterplanned Communities		Total	
	Lots	%	Lots	%	Lots	%
VIC	179	7%	1,062	41%	1,241	48%
NSW	176	7%	399	15%	575	22%
QLD	185	7%	292	11%	477	18%
WA	139	5%	179	7%	318	12%
Total	679	26%	1,932	74%	2,611	100%

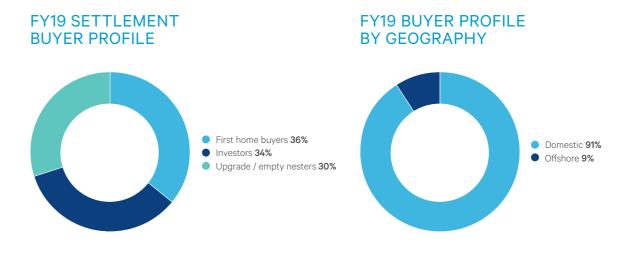
#### **FY19 LOT SETTLEMENTS**





### Residential: FY19 settlements detail

FY19 major settlements Product type		Ownership	Lots
Woodlea, VIC	Masterplanned communities	JV	626
Olivine, VIC	Masterplanned communities	100% & DMA	225
Googong, NSW	Masterplanned communities	JV	199
Hope St, QLD	Apartments	100%	161
The Finery, NSW	Apartments	JV	132
Claremont, WA	Apartments	100%	126
Hydeberry, QLD	Masterplanned communities	100%	124
Crest, NSW	Masterplanned communities	100%	93
Tullamore, VIC	Apartments	100%	87
Tullamore, VIC	Masterplanned communities	100%	67
The Eastbourne, VIC	Apartments	PDA	64
Subtotal			1,904
Other projects			707
Total			2,611



#### **FY19 AVERAGE SALES PRICE**

	\$
House	\$986k
Land	\$335k
Apartments	\$859k



### Residential: EBIT reconciliation & gross development margin

FY19 Residential EBIT reconciliation	\$m
Development revenue	791
Management fee revenue	26
Total development revenue	817
JV and other revenue	60
Total operating revenue and other income	877
Cost of development and construction	(580)
Sales and marketing expense	(30)
Employee benefits and other expenses	(38)
Depreciation and other	(10)
Total cost of property development and construction	(658)
Development EBIT	219
Management and administrative expenses	(18)
Total Residential EBIT	201

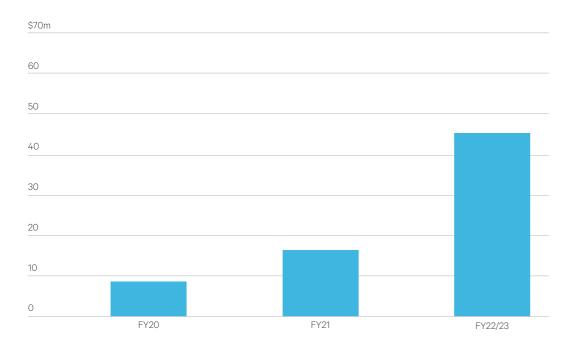
FY19 Gross development margin	\$m
Development revenue	791
Cost of development and construction	(580)
Residential gross development margin	211
Residential gross development margin %	27%
Residential EBIT margin %	23%



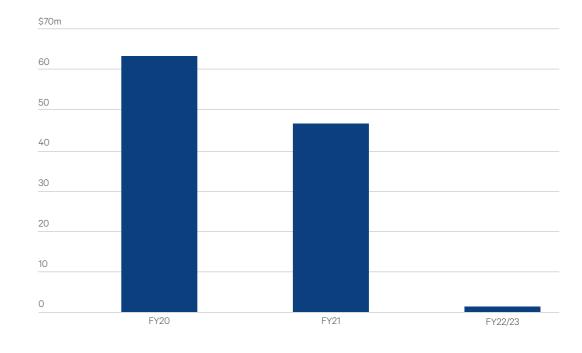
### Residential: provisions – roll off<sup>1</sup>

- > \$16m in provision release during FY19
- > Remaining residential inventory provision balance of \$72m at 30 June 2019 2

#### **EXPECTED PROVISION RELEASE PROFILE**



#### **EXPECTED CLOSING PROVISION BALANCE ROLL OFF**



<sup>1.</sup> Based on forecast revenue, market conditions, expenditure and interest costs over product life.

<sup>2.</sup> Residential Inventory provision only, total provision balance including JVA and loans is \$107m.



### High quality product & conservatism supporting future residential margins

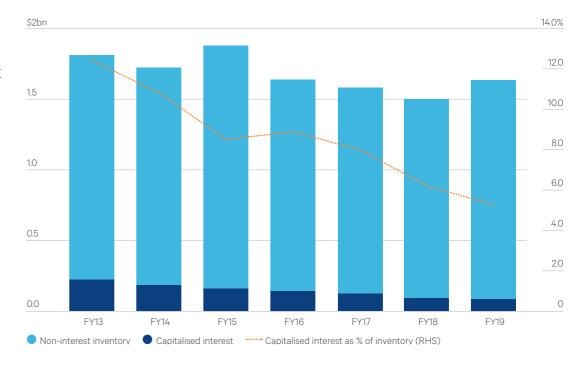
#### **REVENUE**

- > \$1.7bn of revenue pre-sold
- > >50% of residential pipeline with 25%+ expected gross development margins
- > Brand, quality and project locations supports continued demand for Mirvac product
- > High level of repeat buyers
- > No reliance on price escalation in feasibilities near term

#### COST

- > Construction cost escalation included in feasibilities
- > Declining capitalised interest now at 5% of inventory supports future margins
- > Capitalised interest only on active projects and on a stage by stage basis
- > 64% of pipeline lots in capital efficient PDA and JV structures
- > Target 70–80% trade coverage prior to commencement of construction

### DECLINING CAPITALISED INTEREST AS A PERCENTAGE OF INVENTORY



Note: All inventory balances reflect gross inventory.

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### 1H20 Calendar

Event	Location	Date <sup>1</sup>
Private roadshow	Sydney	9, 14-16 August 2019
Private roadshow	Melbourne	12-13 August 2019
Private roadshow	Tokyo	9 September 2019
26th CLSA Investor's Forum	Hong Kong	10-11 September 2019
Private roadshow	Singapore & KL	12-13 September 2019
Citi's 11th Annual Australian and New Zealand Investment Conference	Sydney	16 October 2019
1Q20 Operational Update	_	22 October 2019
BofAML 10th Australian Real Estate Conference	Sydney	24 October 2019
2019 Annual General Meeting	Brisbane	19 November 2019
UBS Global Real Estate Conference	London	3-4 December 2019
Private Roadshow	London	5-6 December 2019

### **INVESTOR RELATIONS CONTACT**

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1. All dates are indicative and subject to change. 8 AUGUST 19 — 77



# Glossary

Term	Meaning
A-REIT	Australian Real Estate Investment Trust
AFFO	Adjusted Funds from Operations
BPS	Basis Points
CBD	Central Business District
COGS	Cost of Goods Sold
CPSS	Cents Per Stapled Security
DA	Development Application – Application from the relevant planning authority to construct, add, amend or change the structure of a property
DPS	Distribution Per Stapled Security
DMA	Development Management Agreement
EBIT	Earnings before interest and tax
EIS	Employee Incentive Scheme
EMTN	Euro Medium Term Note
ENGLOBO	Group of land lots that have subdivision potential
EPS	Earnings Per Stapled Security
FFO	Funds from Operations
FHB	First Home Buyer
FIRB	Foreign Investment Review Board
FY	Financial Year
GLA	Gross Lettable Area
ICR	Interest Cover Ratio
IFRS	International Financial Reporting Standards
IPD	Investment Property Databank
IPUC	Investment properties under construction
IRR	Internal Rate of Return
JVA	Joint Ventures and Associates
LAT	Leader Auta Trust
LPT	Listed Property Trust

Term	Meaning
LTIFR	Lost Time Injury Frequency Rate
Low density	Green field land projects outside of the middle ring
MAT	Moving Annual Turnover
Medium density	Urban infill and middle ring projects with some level of built form aspect
MGR	Mirvac Group ASX code
MPT	Mirvac Property Trust
MTN	Medium Term Note
NABERS	National Australian Built Environment Rating system – The National Australian Built Environment Rating System is a multiple index performance-based rating tool that measures an existing building's overall environmental performance during operation. In calculating Mirvac's NABERS office portfolio average, several properties that meet the following criteria have been excluded:  i) Future development – If the asset is held for future (within 4 years) redevelopment  ii) Operational control – If operational control of the asset is not exercised by MPT  (i.e. tenant operates the building or controls capital expenditure).  iii) Less than 75% office space – If the asset comprises less than 75% of NABERS rateable office space by area.  iv) Buildings with less than 2,000 sqm office space
NLA	Net Lettable Area
NOI	Net Operating Income
NPAT	Net Profit After Tax
NRV	Net Realisable Value
NTA	Net Tangible Assets
Operating Profit	Operating profit reflects the core earnings of the Group, representing statutory profit adjusted for specific non-cash items and other significant items.
PCA	Property Council of Australia
PDA	Project Delivery Agreement. Provision of development services by Mirvac to the local land owner
ROIC	Return on Invested Capital
SQM	Square metre
USPP	US Private Placement
WACR	Weighted Average Capitalisation Rate
WALE	Weighted Average Lease Expiry



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